

2015 World Police & Fire Games The Emergency Management Role



FAIRFAX ★ 2015
WORLD
POLICE & FIRE
GAMES

HONOR



Discussion Topics

- What are the World Police & Fire Games
- National Capital Region Coordination
- Emergency Management
- Games Operation Center (GOC)
- Emergency Operations Center (EOC)
- Command and Control
- Situational Awareness / Information Sharing
- Recommendations

COURAGE



The World Police & Fire Games are an opportunity to showcase the character and dedication of Public Safety Professionals from around the world.



COURAGE



What are the World Police & Fire Games

- One of the largest multi-sport events worldwide
- Open to active and retired law enforcement and fire service personnel
- Olympic style and professional competition events
- 60% Law Enforcement / 40% Fire Service
- Held every two years
 - 2017 Montreal, Toronto, Canada or Not!
 - 2019 Chengdu, China
 - 2021 Rotterdam, Netherlands
- Established in 1983



- 10** Event Days: June 26 – July 5, 2015
- 53** Venues located throughout the region
- 61** Sporting Events
- 68** Countries Represented
- 5,500+** Volunteer Workforce
- 9,875** Athletes
- 25,000+** Visitors to the Region for the Games

RESOLVE



SCHEDULED MAJOR EVENTS



Opening Ceremony

RFK Stadium on June 26, 2015

- ★ Anticipate 30,000+ to attend

Athlete Village

Reston Town Center

Athlete Registration, Entertainment, Medals Presented



Closing Ceremony

Wolf Trap on July 5, 2015

RESOLVE

Events & Venues in NCR

Loudoun County

- Badminton
- Bowling
- Cycling Challenge
- Golf
- Ice Hockey
- Paintball
- Indoor Soccer
- Outdoor Soccer

Town of Herndon

- Bench Press
- Push - Pull

Prince William County

- Cycling
- Ice Hockey
- Rifle - Large & Small Bore
- Golf

Fairfax City

- Firefighter Muster
- Cycling Race

Washington

- DC
- Opening Ceremony

George Mason

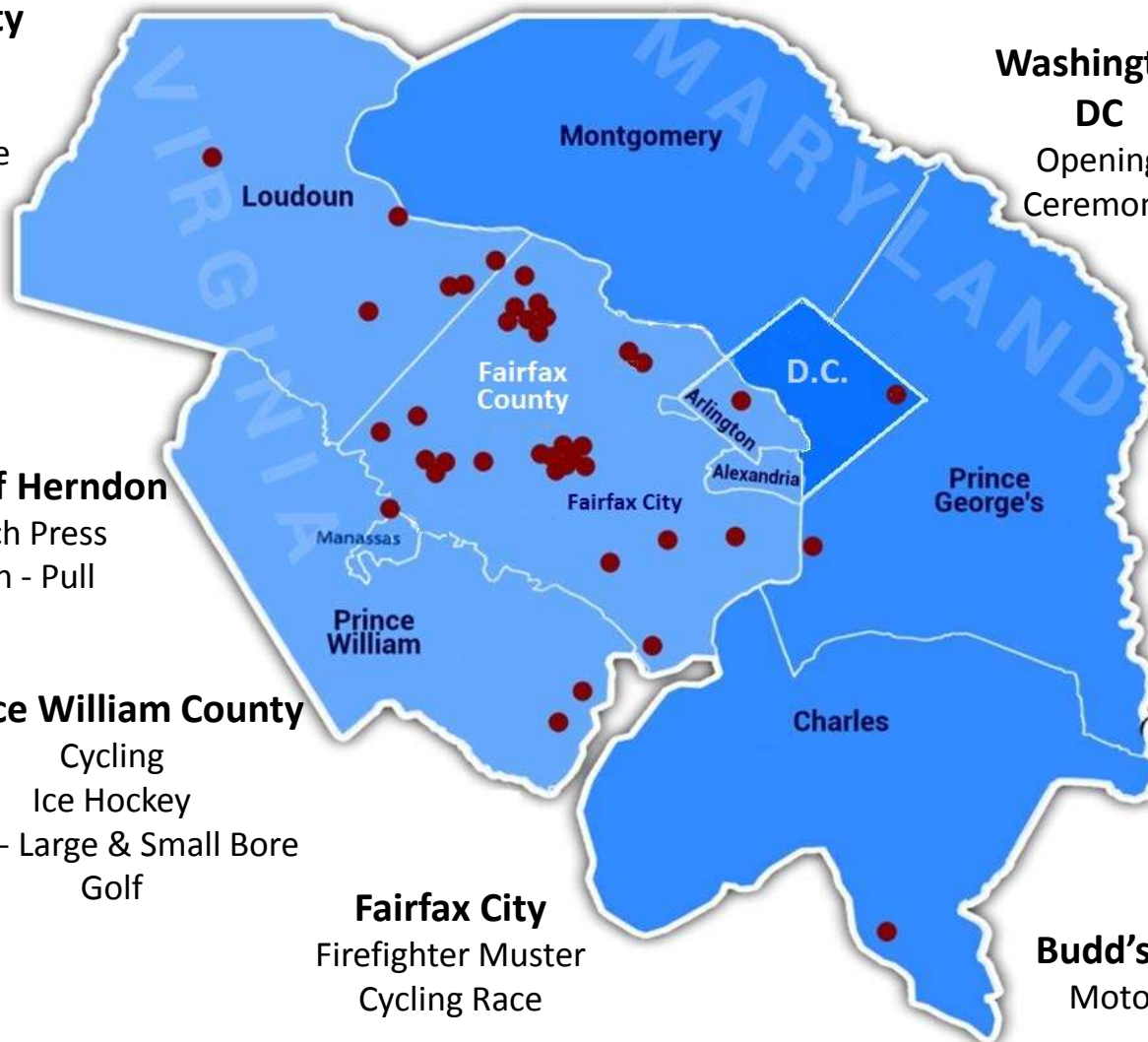
- Baseball
- Basketball
- Bodybuilding
- Boxing
- Sub Grappling
- Judo
- Orienteering
- Swimming
- Tennis
- Track & Field
- Volleyball
- Wrestling

Prince George's County

- Dragon Boat Racing

Budd's Creek

- Motocross





FITNESS



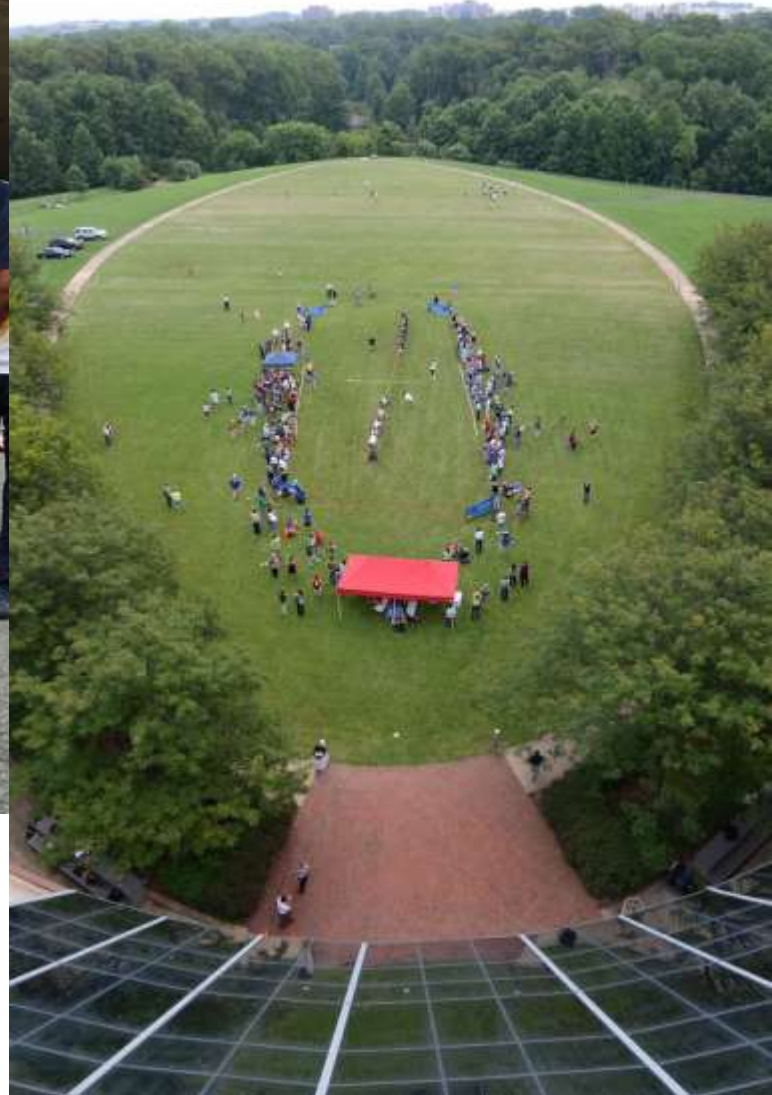
DISCIPLINE



FITNESS



FITNESS



INTEGRITY



INTEGRITY



FAIRFAX • 2015
WORLD
POLICE & FIRE
GAMES



INTEGRITY



FAIRFAX • 2015
WORLD
POLICE & FIRE
GAMES

National Capital Region Coordination

- First regional and multi-state World Police & Fire Games
 - Virginia, Maryland and District of Columbia
- Multiple Localities
 - Fairfax County, City of Fairfax, George Mason University, Town of Herndon, Northern Virginia Community College, Loudoun County, Prince William County, Prince Georges County, District of Columbia, St. Mary's County
- Multiple regional committees
 - Emergency Management, Police and Fire Chief, Health and Medical, Transportation, Public information, Planning and Training, WebEOC, Information technology

What we did!

- Developed regional Consequence Management Plan
- Coordinated / administered all regional Training and Exercise
- EOC and GOC Operations
- Coordination with multiple local, state, federal partners
- Provided staff to WPFG committees
 - Security, Medical / Health, Transportation, Communications, Public Information, GIS. Training, Consequence Management, Operations
- Managed an internal steering committee
 - Developed regional operations briefing package
 - Identified action items, tracked, adjusted as needed

RESOLVE



Command and Control

Games Operation Center (GOC)

Emergency Operations Center (EOC)

Reston Unified Command (RUC)

Reston Hyatt Regency Operations

“The Glen” – Volunteer Operations

Logistic Support Operations

Games Media Operations - Reston Hyatt

Command and Control

Northern Virginia Regional Intelligence Center

George Mason University Operations Center

Regional Hospital Coordinating Center (RHCC)

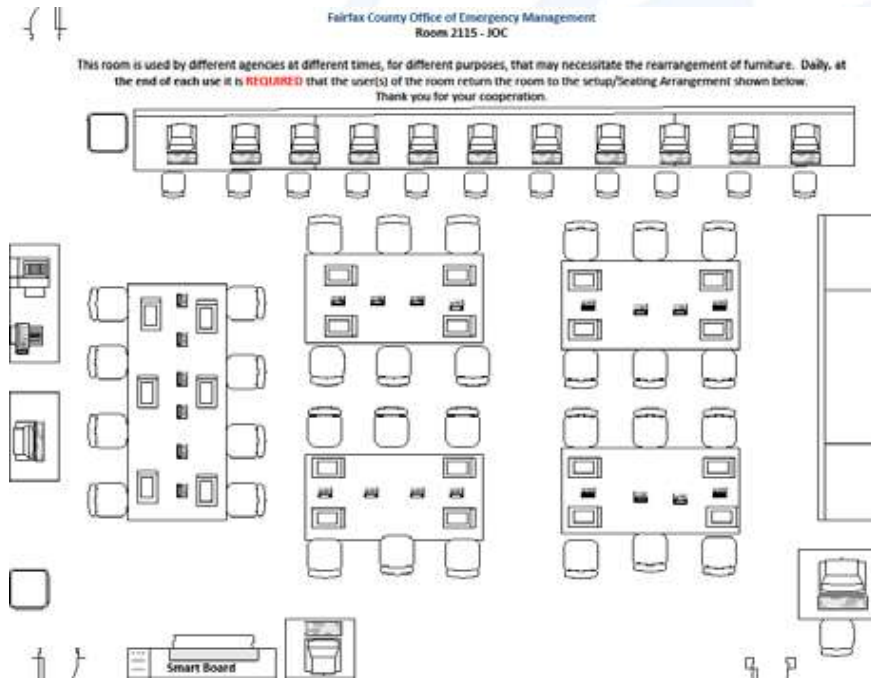
FEMA Watch Desk

Maryland Area Transportation Ops Center (MATOC)

Cluster Management

Venue Management

Game Operation Center (GOC)



GOC Responsibilities

- Command level decision making
- Coordination / Notification with Federation and Board
- Coordinate with other command operations
 - Emergency Operations Centers
 - Command posts
 - Transportation operations
- Monitor Venues and Sports, Security, Transportation, Logistics, Medical
- Provide Situational Awareness
 - Incident Action Plan
 - Situation Reports / Spot Reports
 - WebEOC, HSIN
 - Emergency Messaging

COURAGE



Game Operations Center – Lessons Learned

Identify leadership

- One of the first positions to fill
- Must have the authority to do the job

Identify key functions

- Operations, Logistics, Security, Transportation, Medical, Sports and Venue management

Hours of Operation

- Consider transportation start and end times

Staff expectations

- 8 or 12 hour shifts (other)
- Additional staffing needs (Backfill for sickness or other)
- Training

COURAGE



Game Operations Center – Lessons Learned

Identify a location

- Consider cost
- Consider existing infrastructure
- Consider access control and security
- Consider a backup location
- Weather impacts
- Co-location with existing command infrastructure

Identify Logistic needs and support

- Food, facility support, parking for staff, command vehicles, media, volunteers, access control/badging and VIP

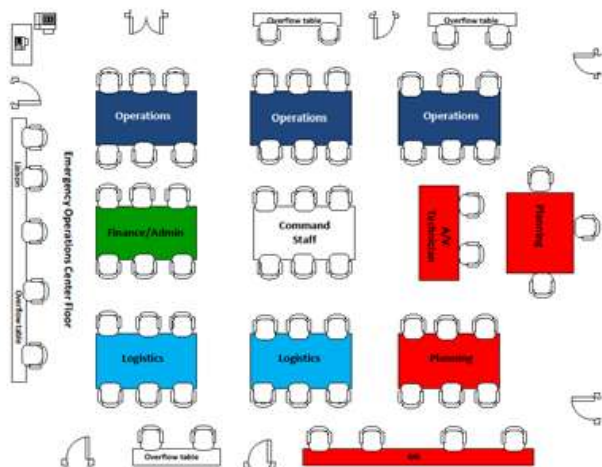
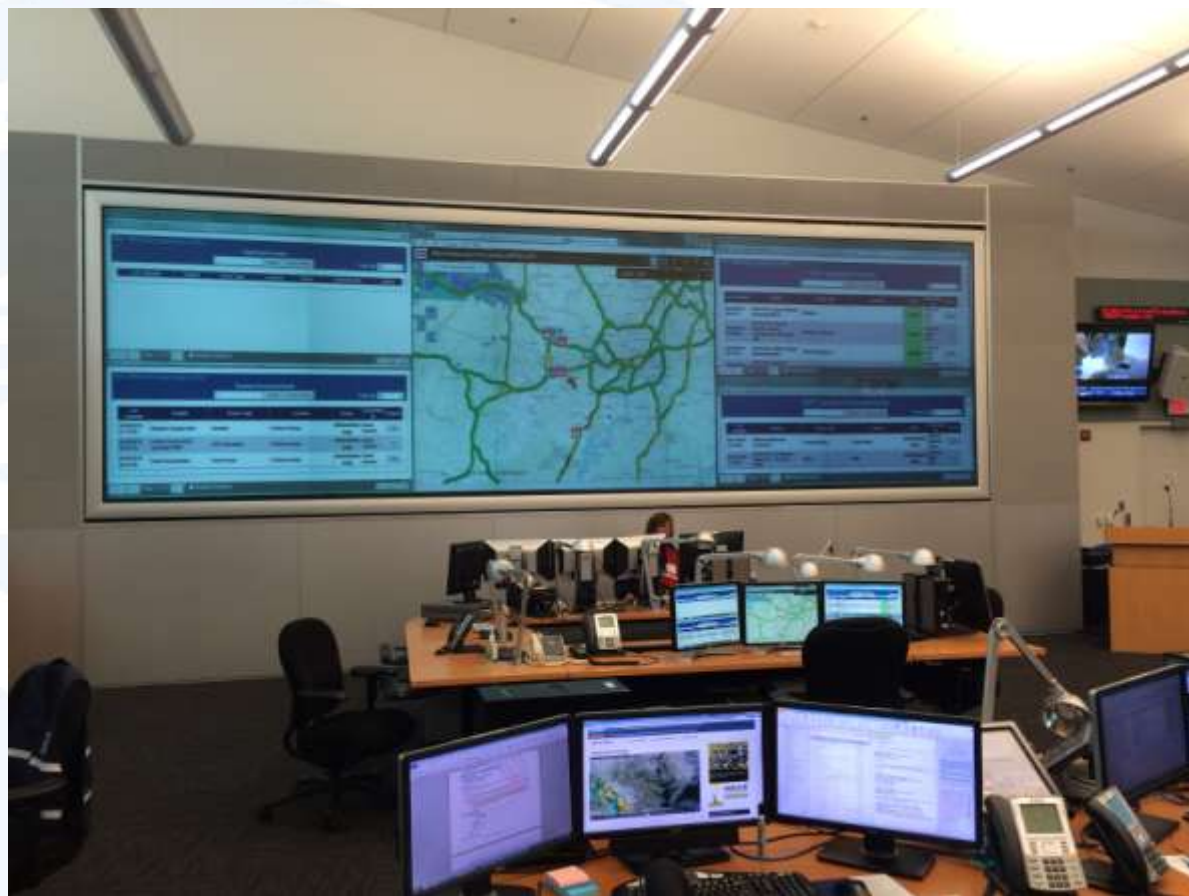
Identify Technology needs and support

- Computers, printers, plotters, desk phones, cellular coverage, radio communications, computer aided dispatch, audio visual screens, satellite phones, facsimile, highway / security camera access and IT support

COURAGE



Emergency Operation Center (EOC)



EOC Responsibilities

- Command level decision making
- Support the Games Operations Center
- Coordination / Notification with senior county officials / elected
- Coordinate with other command operations
 - Emergency Operations Centers
 - Command posts, department operation centers
 - Transportation
- Monitor security, weather, transportation
- Provide local and regional Situational Awareness
 - EOC Action plans
 - Situation Reports
 - WebEOC, HSIN
 - Emergency Messaging

COURAGE



EOC Organization – Lessons Learned

- Identify EOC Command and other key functions
 - Planning, Logistics, Liaisons, Public Information
- Implement Incident Command System
- Identify process to capture costs and expenditures
- Set staff expectations
 - Shift schedules (Hours of Operation)
 - Cancel all leave
 - No planned meetings / outreach
- Reserve Space in advance
 - Meeting / Conference rooms
 - Training space
 - Meal facility
 - Parking

COURAGE



Information Sharing

- Use established procedures
- NCR WPFG Venue Board (WebEOC)
- HSIN Community of Interest – WPFG (Regional Health, Public Information, Security, Information Sharing)
- Situation Reports (FFX EOC, GOC, NVRIC, Security)
- Everbridge Alerting System
- Transportation – MATOC Updates

WPFPG Venue Board

FFX - WPFPG Op. Readiness Exercise 06/15/15

World Police and Fire Games Venues

Filter By Game Status: All Filter By Jurisdiction: All Filter By Date: All Filter By Cluster: All

Search Clear Search

Sporting Event	Venue Name	Date	Game Status	Cluster	Jurisdiction	Action
Angling	POHICK BAY REGIONAL	6/29	Upcoming	South	Fairfax County	Details Map
Angling	POHICK BAY REGIONAL	6/30	Upcoming	South	Fairfax County	Details Map
Archery - 3D	FOUNTAINHEAD REGIONAL PARK	7/3	Upcoming	South	Fairfax County	Details Map
Archery - Field	FOUNTAINHEAD REGIONAL PARK	6/30	Upcoming	South	Fairfax County	Details Map
Archery - Target	BULL RUN REGIONAL PARK	7/1	Upcoming	West	Fairfax County	Details Map
Archery - Target	BULL RUN REGIONAL PARK	7/2	Upcoming	West	Fairfax County	Details Map
Badminton	NORTHERN VIRGINIA BADMINTON CLUB	7/2	Upcoming	North	Loudoun	Details Map
Badminton	NORTHERN VIRGINIA BADMINTON CLUB	7/3	Upcoming	North	Loudoun	Details Map
Badminton	NORTHERN VIRGINIA BADMINTON CLUB	7/1	Upcoming	North	Loudoun	Details Map
Baseball	WESTFIELD HS	6/27	Upcoming	Central	Fairfax County	Details Map
Baseball	GMU SPUNLER FIELD	6/27	Upcoming	Central	Fairfax County	Details Map
Baseball	GMU SPUNLER FIELD	7/1	Upcoming	Central	Fairfax County	Details Map
Baseball	WESTFIELD HS	7/1	Upcoming	Central	Fairfax County	Details Map
Basketball 3X3	GMU FIELD HOUSE	7/1	Upcoming	Central	Fairfax County	Details Map
Basketball 5x5	GMU RAC	6/26	Upcoming	Central	Fairfax County	Details Map
Billiards	BREAKERS SKY LOUNGE	6/29	Upcoming	West	Fairfax County	Details Map
Billiards	BREAKERS SKY LOUNGE	7/1	Upcoming	West	Fairfax County	Details Map
Bodybuilding	GMU CENTER FOR THE ARTS	6/27	Upcoming	Central	Fairfax County	Details Map
Bowling	BOWL AMERICA DRANESVILLE	6/30	Upcoming	North	Loudoun	Details Map
Bowling	BOWL AMERICA DRANESVILLE	7/1	Upcoming	North	Loudoun	Details Map
Boxing	GMU CENTER FOR THE ARTS	7/1	Upcoming	Central	Fairfax County	Details Map
Boxing	GMU CENTER FOR THE ARTS	6/29	Upcoming	Central	Fairfax County	Details Map
Crossfit	LERNER TOWN SQUARE AT TYSONS II	6/28	Upcoming	North	Fairfax County	Details Map
Crossfit for Exercise	LERNER TOWN SQUARE AT TYSONS II	7/1	Upcoming	North	Fairfax County	Details Map
Cycling - Criterion	FAIRFAX CITY	6/28	Upcoming	Central	Fairfax City	Details Map
Cycling - Criterion for Exercise	FAIRFAX CITY	7/1	Upcoming	Central	Fairfax City	Details Map
Cycling - Hill Climb	MT. WEATHER / LOUDOUN COUNTY	7/3	Upcoming	North	Loudoun	Details Map
Cycling - Mountain Bike	FOUNTAINHEAD REGIONAL PARK	6/29	Upcoming	South	Fairfax County	Details Map
Cycling - Road Race	PRINCE WILLIAM FOREST PARK	6/28	Upcoming	South	Prince William	Details Map
Cycling - Sprint	FCCJA DRIVING RANGE	6/27	Upcoming	West	Fairfax County	Details Map
Cycling - Time Trials	PRINCE WILLIAM FOREST PARK	7/1	Upcoming	South	Prince William	Details Map

Page 1 of 1 Disable Refresh intermedix

COURAGE



FAIRFAX • 2015
WORLD
POLICE & FIRE
GAMES

NCR Emergency Operations Centers

FFX - WPEG Op. Readiness Exercise 06/15/15

NCR Emergency Operations Centers

Filter By: Show All

EOC Name	EOC Type	EOC Status	Activation Level	Local Emergency Declared	Last Updated	Detail
Alexandria	Primary	CLOSED	None		09/09/2014 21:07:10	View
Arlington County	Primary	CLOSED	None		03/05/2015 19:10:04	View
DC HSEMA	Primary	OPEN	Monitoring		05/04/2015 09:56:11	View
Fairfax County	Primary	CLOSED	None		03/12/2015 14:38:57	View
Fairfax, City	Primary	CLOSED	None		02/17/2015 17:43:27	View
Falls Church	Primary	CLOSED	None		09/09/2014 21:07:40	View
Loudoun County	Primary	CLOSED	None		03/05/2015 18:59:23	View
Manassas	Primary	CLOSED	None		03/12/2015 10:29:19	View
Manassas Park	Primary	CLOSED	None		03/06/2015 08:09:56	View
MEMA	Primary	CLOSED	None		07/09/2014 14:46:06	View
Montgomery County	Primary	CLOSED	None		04/17/2015 14:32:35	View
MPWAA	Primary	CLOSED	None		09/09/2014 21:07:50	View
Prince George's County	Primary	CLOSED	None		04/09/2015 11:56:52	View
Prince William County	Primary	CLOSED	None		03/05/2015 18:00:52	View
Town of Herndon	Primary	CLOSED	Monitoring		05/11/2015 18:13:35	View
VOEM	Primary	OPEN	Monitoring		11/02/2014 11:36:33	View
VDOT NOVA - MPSTOC	Primary	OPEN	Monitoring		03/06/2015 19:30:09	View
WMATA	Primary	CLOSED	None		03/05/2015 19:15:02	View
WPEG-GOC	Primary	CLOSED	None		04/08/2015 10:42:33	View

Page 1 of 1 Double Refresh

intermedix

COURAGE



FAIRFAX • 2015
WORLD
POLICE & FIRE
GAMES

Homeland Security Information Network

The screenshot shows the HSIN (Homeland Security Information Network) website interface. At the top, there is a navigation bar with the HSIN logo and various menu options. Below this, a banner for the 'FAIRFAX 2015 WORLD POLICE & FIRE GAMES' is displayed, including the dates 'June 26, 2015 - July 5, 2015'. The main content area is divided into several sections:

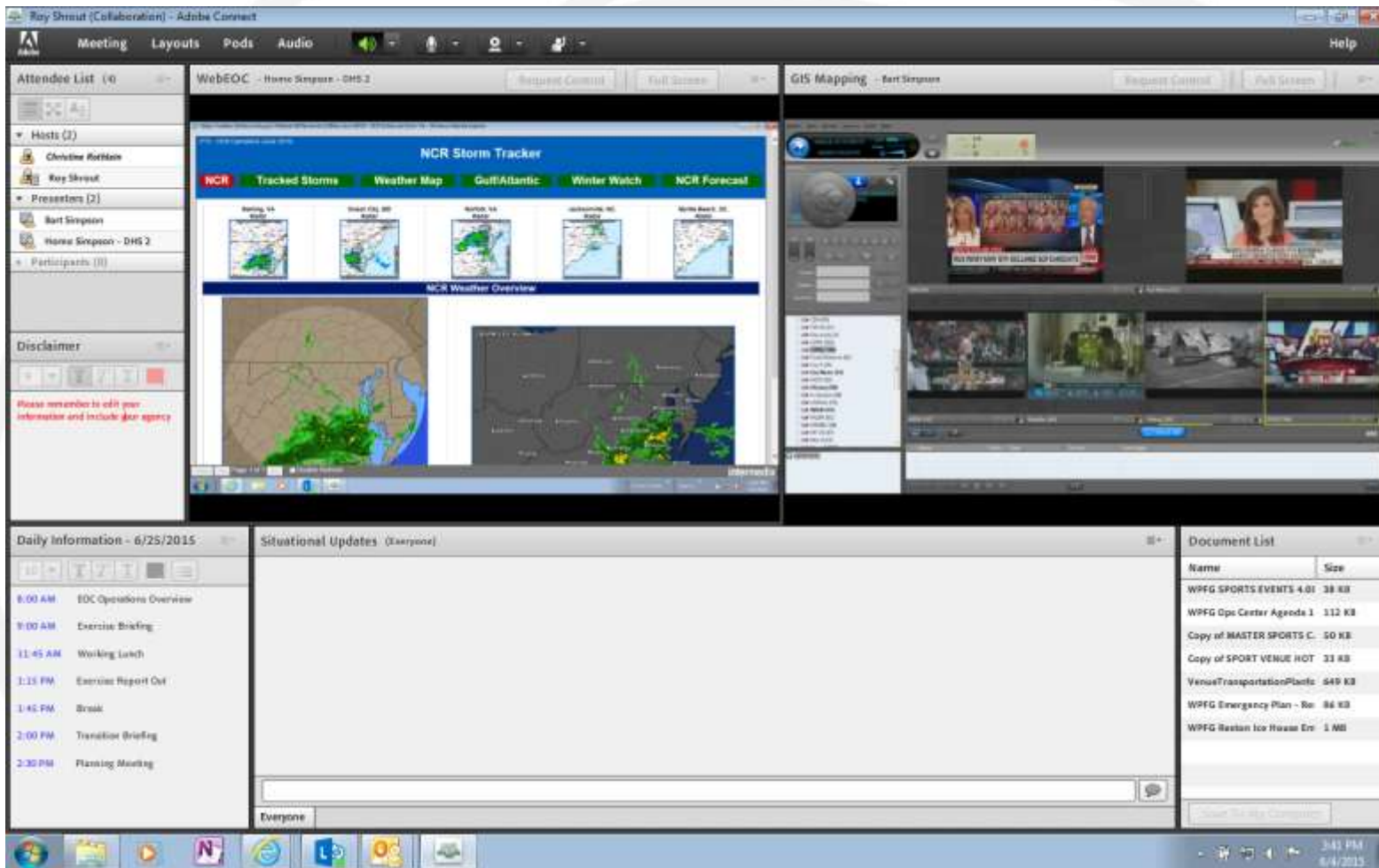
- WPFPG General Announcements:** A section with a heading and a list of announcements, including 'Commonwealth of Virginia - WebEOC Incident on the TRAINING SERVER is: 2015-01-27 EOC-IRT Interface - EXERCISE'.
- FOUO ONLY Active / Updated Incidents:** A table listing active incidents. The table has columns for ID, Incident Title, Disposition, Date/Time Received, Incident Type, Incident Description, Incident/Event Address, and Modified By.
- WPFPG Weather Alerts:** A section for weather alerts, currently showing 'There are no items to show in the view of the "Weather Alerts" list. To add a new item, click "New".'
- Most Recent Situation Reports:** A section for situation reports, showing a report titled 'WFO Operations Center Update 011310'.

On the left side of the interface, there is a sidebar with various navigation links such as 'Venue Locations Map Lists', 'Weather Alerts', 'Daily Activity Log', 'Request For Information', 'WPFPG Battle Rhythm', 'FOUO Incident Tracker', 'Active Incidents', 'Closed Incidents', 'Libraries', 'WPFPG Comprehensive Training Schedule', 'HSIN Info', 'Quick Links', 'Everbridge', 'WebEOC', 'WPFPG Public Site', and 'Health and Medical (ESF8)'.

DISCIPLINE



Homeland Security Information Network



DISCIPLINE



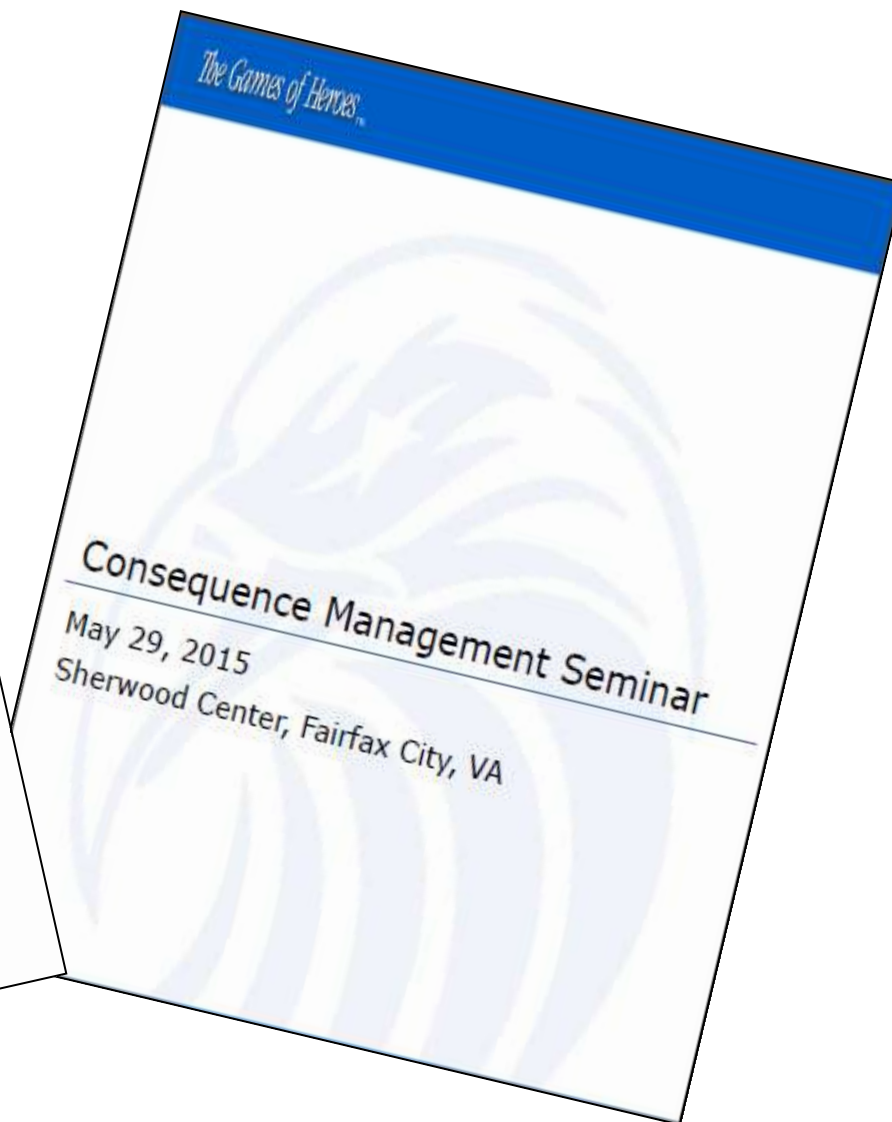
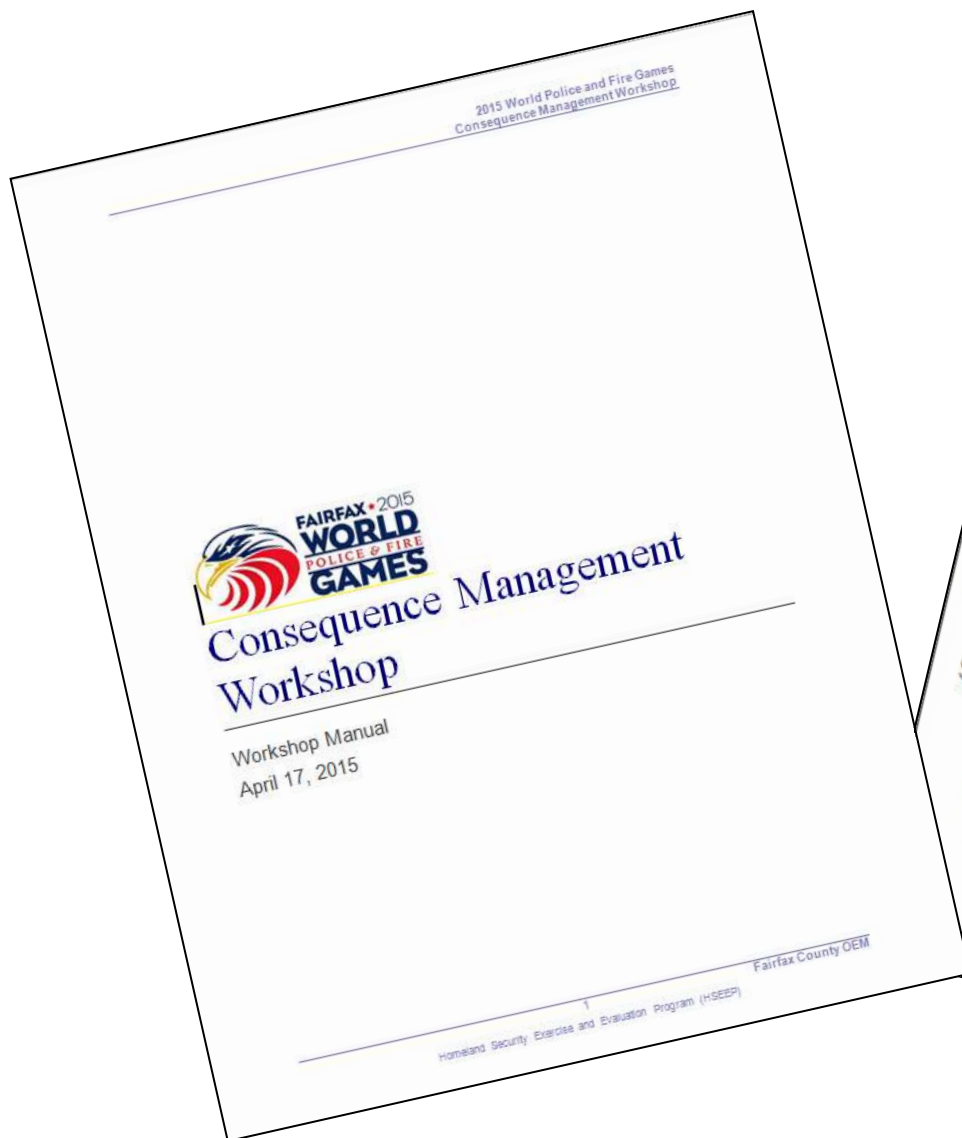
WPFPG Emergency Alert Messaging

User Groups:

1. Athletes
2. Medical volunteers
3. WPFPG Staff
4. General Volunteers

4 key events meriting messages be sent to all Groups:

1. Event Cancellation
2. Imminent Severe Weather
3. Major Transportation Incident
4. Potential/Confirmed Instances of Intentional Harm or Hazards



INTEGRITY



**FAIRFAX • 2015
WORLD
POLICE & FIRE
GAMES**

HOW WE DID IT

THE PROCESS

- Develop the Plan
 - the planning process
 - the planning team
- Validate the Plan
 - select that group
 - the training
- Finalize the Plan
 - The steps
 - approval



The Partners

The Consequence Management Plan was not written in a vacuum. Local, Regional, State, Federal, and Games Officials were all on the Planning team.

(WPFPG Functional Areas, NVRIC, VDEM, MEMA, Health)



RESOLVE



WHY RE-INVENT THE WHEEL

PLANS

- The NCR Threat and Hazard Identification and Risk Assessment
- Regional Emergency Coordination Plan (RECP)
- Regional Emergency Evacuation Transportation Coordination (REETC) Annex
- The Disease Surveillance Annex of the RECP



THE EXERCISES

The Consequence Management Plan Development team worked with the OEM Training and Exercise Team and developed validating exercises

- Consequence Management Planning Workshop
- Consequence Management Seminar

CONMAN Workshop



INTEGRITY

Consequence Management Planning Workshop

- A Consequence Management Plan has been drafted by regional planners
- The Workshop purpose is to build upon the existing draft Consequence Management Plan and develop it into a near final document. The goal is to build a simple, flexible plan that is executable.



COURAGE

Consequence Management Planning Workshop

- The County
 - OEM, Health Transportation, Fire, Police, Public Affairs...
- The State
 - Arlington County, Prince William County, Loudoun County, City of Fairfax Virginia Department of Emergency Management, National Guard...
- The Games
 - Health, Logistics, Security, WPFG Senior Leaders...
- The Feds
 - FEMA, Health and Human Services...
- WPFG Consequence Management Planning Team

COURAGE



CONMAN Seminar



Consequence Management Seminar

- Validate and exercise the NCR WPCFG Consequence Management Plan produced by the regional Consequence Management Planning Group.
- Based on existing jurisdictional and regional plans throughout the NCR including the Regional Emergency Coordination Plan (RECP).
- Facilitated discussion involving three separate scenarios that could potentially impact the National Capital Region (NCR) during the Games.
- Scenarios selected based on the NCR Threat and Hazard Identification and Risk Assessment (THIRA).

We're Done

THE STEPS TO APPROVAL

- The final plan was presented to National Capital Region - Regional Emergency Support Function 5 (R-ESF5) for approval and signature.
- Final Plan is Distributed to the National Capital Region and Federal, State, Local partners.

Training and Exercise Impact & Expectation



HONOR



Obstacles

Creative thinking

- Regional Team
- Limited money
- Limited scope – 501c3
- WPFG Staff - not planners
- Most plans not developed yet
- Staff not in place
- No dedicated WPFG Trainer



Funding

- Use your DHS Protective Security Advisor (PSA)
- TEEEX
- State resources – Personnel / Classes
- Do it yourself – SE Seminar
- In house staff – Trainers, planners, SMEs
- Preexisting contracts – exercise support
- UASI grant funding (2013, 2014)

DISCIPLINE



FAIRFAX★2015
WORLD
POLICE & FIRE
GAMES

Successes

TRAINING

- 9 DHS OBP sponsored courses 400+
- Sports Management Course 80
- L947 4 Day EOC/IMT Interface course 200+
- Fairfax County EOC Orientation 30
- EOD Advanced Threat Assessment 18
- CDU – Timely and regional 80+
- Fairfax EOC Red/Blue Team Orientation 75

EXERCISE

- Special Events Planning Seminar 200+
- Consequence Management Seminar & Workshop 250+
- Communications Drills 35
- RESF-8 Health/Medical TTX 50+
- RESF-15 External Affairs Workshop 40+
- DPSC 911 TTXs 60+
- GOC Workshop 25
- Operational Readiness FE 125+

RESOLVE



Lessons Learned

Start early...!

- “It’s bigger than you think”
- Exercise all Functional Areas
- Utilize workshops earlier
- Executive Summary over AARs
- You can squeeze 18 months into 6



Recommendations - Staff

- Fill the positions with the right personnel
- Give them the time and equipment needed
- Assign their duties and responsibilities to someone else (100% focus on the games)
- Identify staff requirements (travel, after hours)
- Identify potential resource needs early on
 - Staffing, administrative support, logistics supplies, space

Recommendations - Committees

- Establish appropriate committees
 - Steering (Overall authority, all groups represented)
 - Security
 - Medical / Health
 - Training and Exercise
 - Consequence Management
 - Transportation
 - Technology
 - GIS, Radio Communications, Cellular, Wireless, Computer Aided Dispatch, Amateur Radio

Recommendations

- Early Planning
- Identify key operation center positions
- Develop job descriptions / roles and responsibilities
- Begin your after action process early on
- Involve the appropriate regional partners
- Document, document, document
 - Capture meeting notes, action items, suspense dates and assignments

Recommendations

- Use existing process both locally and with other partners
- Develop a monthly operations update / presentations
- Use Incident Command System (ICS)
 - Incident Action Plans (IAP / EOC AP)
 - Communications ICS205 and 205A

Recommendations

- Develop an operations manual (ConOps)
- Reduce “stove pipes”
 - Information shared laterally rather than up and down
- Common platform to store documents
 - Exercise version control
- Capture personnel costs – from the beginning
 - Internal Order Number



Thank You !



HONOR



Contact Information

Fairfax County Office of Emergency Management
4890 Alliance Drive, Fairfax, Virginia 22030 / 571-350-1000

Roy Shrout, CEM / Acting Coordinator

roy.shrout@fairfaxcounty.gov

Michael Guditus, MEP / Assistant Coordinator

michael.guditus@fairfaxcounty.gov

Gregory Zebrowski / Regional Emergency Planner

gregory.zebrowski@fairfaxcounty.gov