



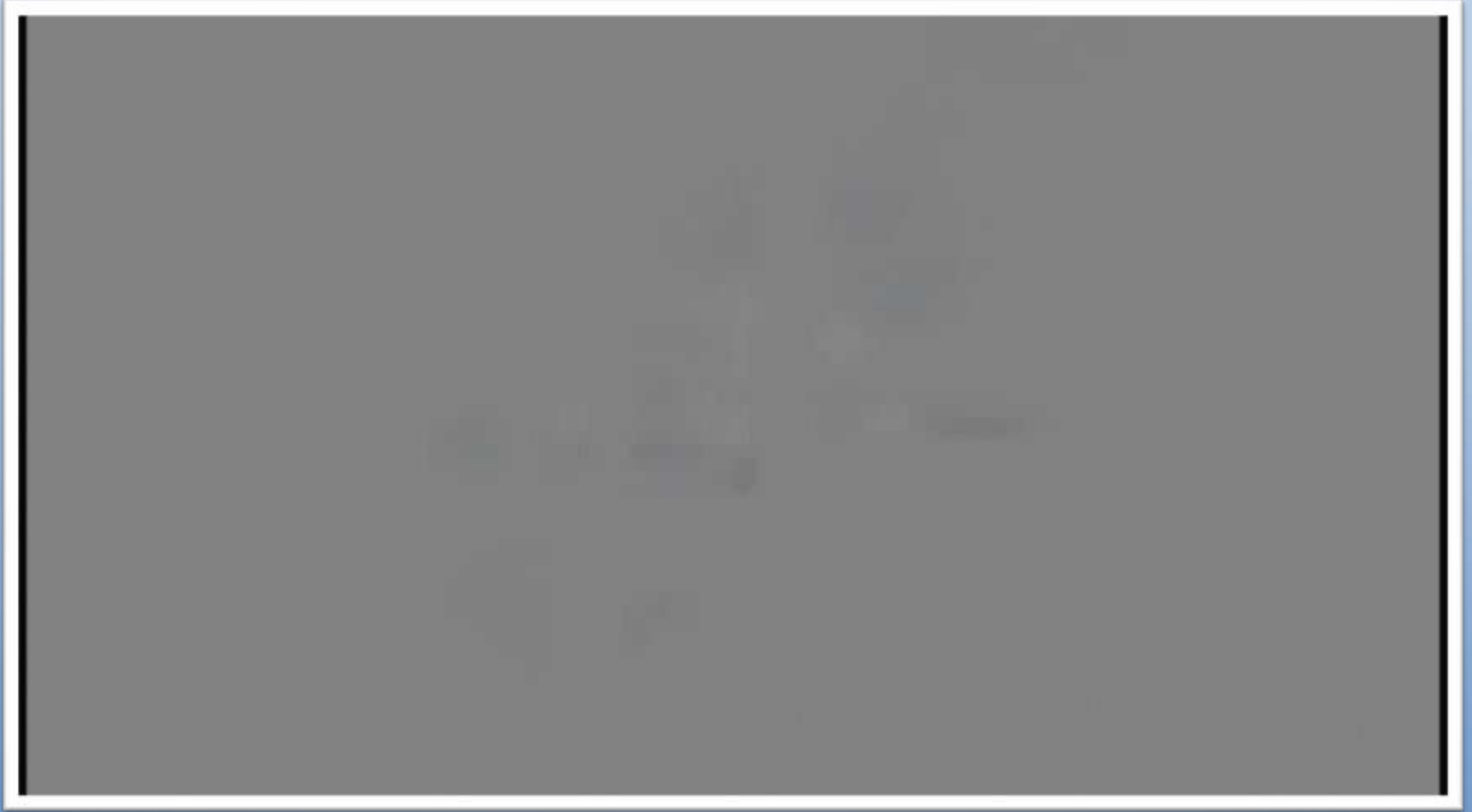
UCI ROAD WORLD CHAMPIONSHIPS

RICHMOND 2015 | USA

2016 Virginia Emergency Management Symposium



Richmond 2015



Overview of UCI

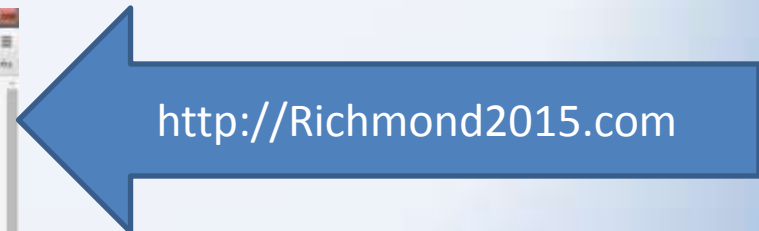
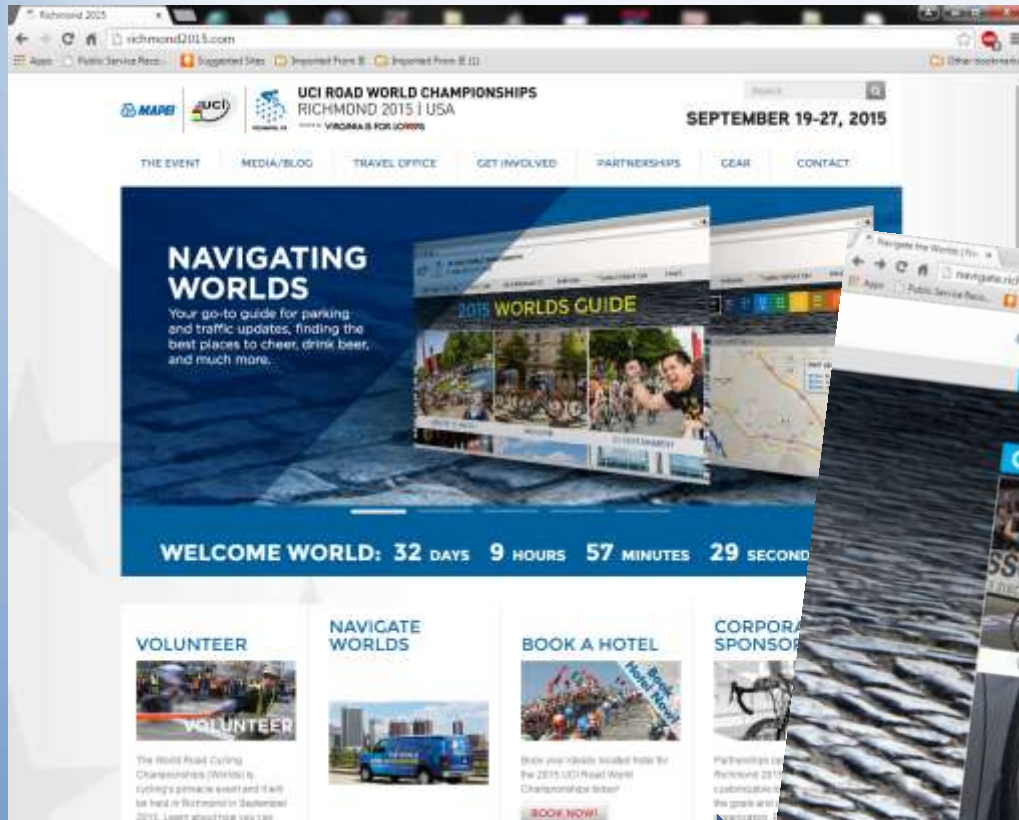
- The Road World Championships (Worlds) is cycling's pinnacle event, held annually in an international city as chosen by the Union Cycliste Internationale (UCI) through a competitive bidding process similar to the Olympic Games.
- Worlds is a nine-day event, featuring 12 Championship races for Elite Men and Women, Under 23 Men and Junior Men and Women. It is a rare opportunity for the athletes to compete for their country, just as they do during the Olympic Games. Athletes compete in three different disciplines including the traditional Road Race, the Individual Time Trial and the recently introduced Team Time Trial. World Champions are crowned in each discipline.

Event Summary

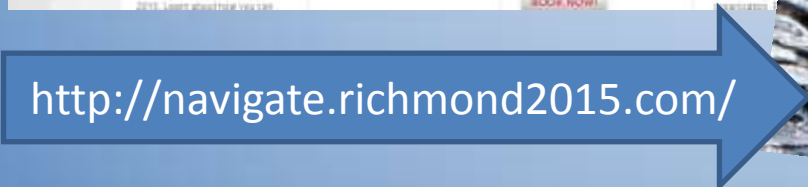
- September 18-27, 2015
- 450,000 onsite spectators from the Richmond region and across the globe over the course of the nine-day event
- TV audience in the hundreds of millions
- 1,000 athletes
- Tremendous tourism and economic development opportunity for the region



Continuously Updated Information on Everything for UCI Road World Championships



<http://Richmond2015.com>



<http://navigate.richmond2015.com/>

Primary Objectives

- ENSURE FOR PUBLIC SAFETY AND TIMELY EMERGENCY RESPONSE TO OUR CITIZENS
- PROVIDE A TIMELY SAFETY AND SECURITY RESPONSE TO THE PARTICIPANTS AND SPECTATORS
- ENSURE THERE WAS NO LOSS OF CONTINUITY OF SERVICES TO RESIDENTS



Will Smith (RPD), Jim Fitzgerald (HPD)

Mike Cox (HFD), D. Pulliam (RFD)

D. Whitt (RAA), R. Manke (VCU)

**Unified
Command**

R. Whaley (HFD)
Safety Officer

C. Eley (HPD)
PIO

Jackson Baynard (HFD)
Mike Snawder (RPD)
Planning

Tony Gordon (HPD)
Greer Gould (RPD)
Operations

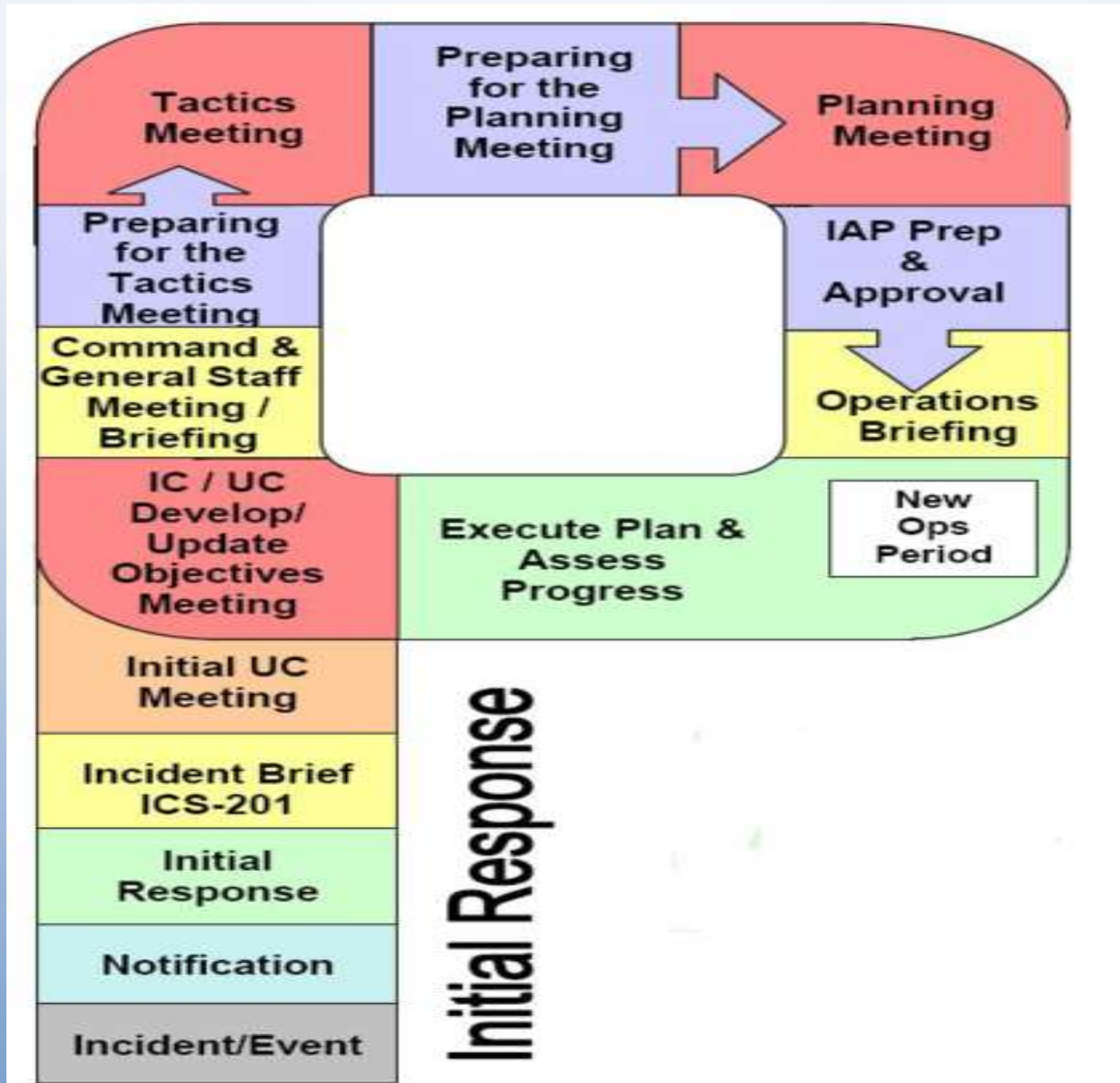
Stone Smith (HFD)
Logistics

Kathy Sobczak (HPD)
Finance

John O’Kleasky (RPD)
Intelligence

Scott Turnbull
Technology

Planning "P"



Planning

- Multi-Discipline approach involving both public and private sectors from multiple jurisdictions.
 - Local, State, Federal, private sector entities involved
 - Huge “Leap of Faith” for everyone to come together and work together.
 - Had to get the “buy in” from all to accomplish the many tasks for this large scale event.
- Identified Command and General Staff positions early on with direction from jurisdiction leaders on goal achievement.
- Jointly developed the plan utilizing the Planning “P” to have a systematic approach to make sure everything ran smoothly.

Emergency Management

- Common Operating Picture



Communications



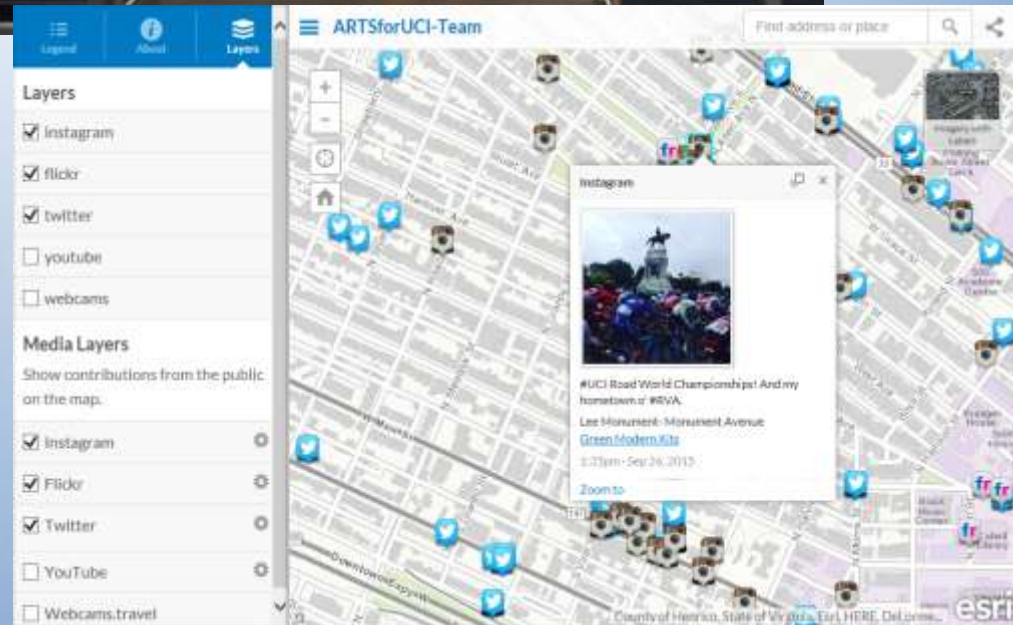
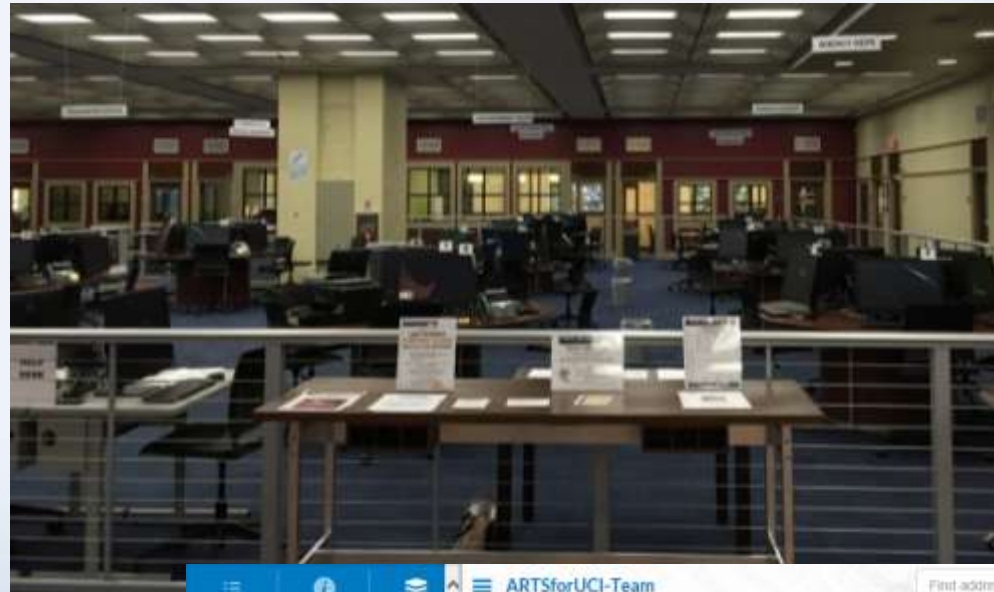
Incident Command



EOC

Critical Infrastructure Resource Center

- DHS
- Utilities
- Private Partners
- VOST
 - Virtual Operations Support Team
 - Supporting Intelligence Section



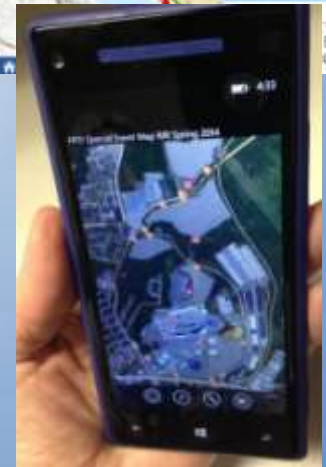
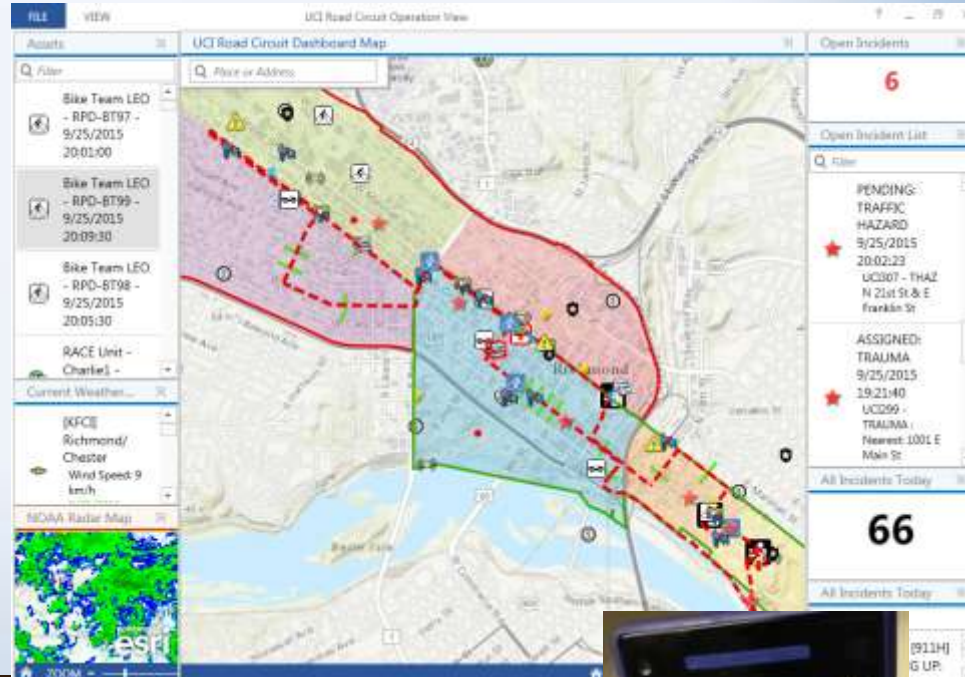
Resource Management

- Over 7900 personnel
 - Single check in / demob procedure for all agencies
 - Remote check in locations
- Over 1200 resources
 - TF / ST
 - JHAT
 - Covert
 - LE
 - EMS
 - Fire
 - State
 - Federal

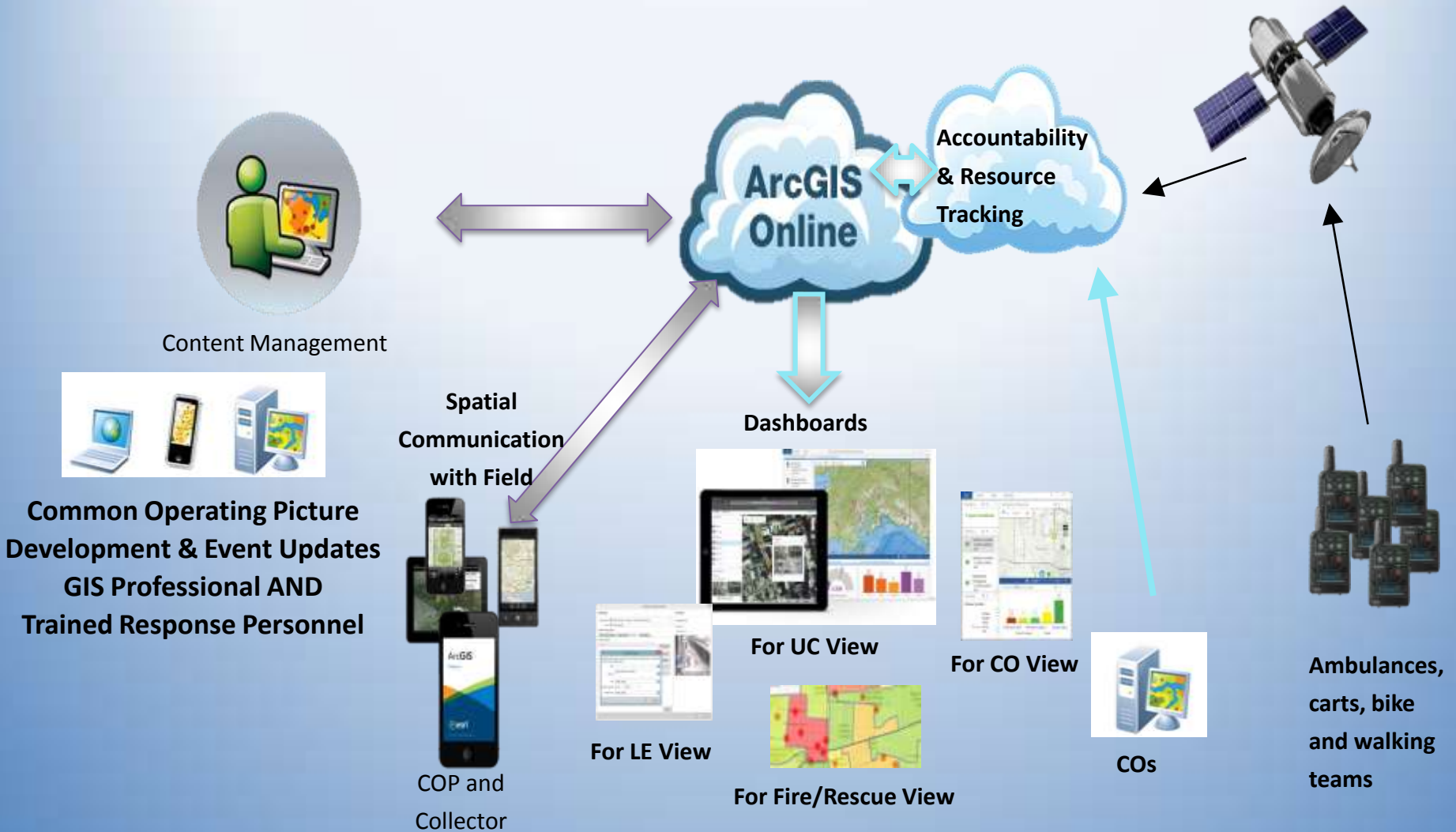


Resource Management

- Technology Section Chief
 - Cloud based dispatch
 - Satellite tracking
 - Multi-agency capability
 - Views provided to stakeholders with security levels



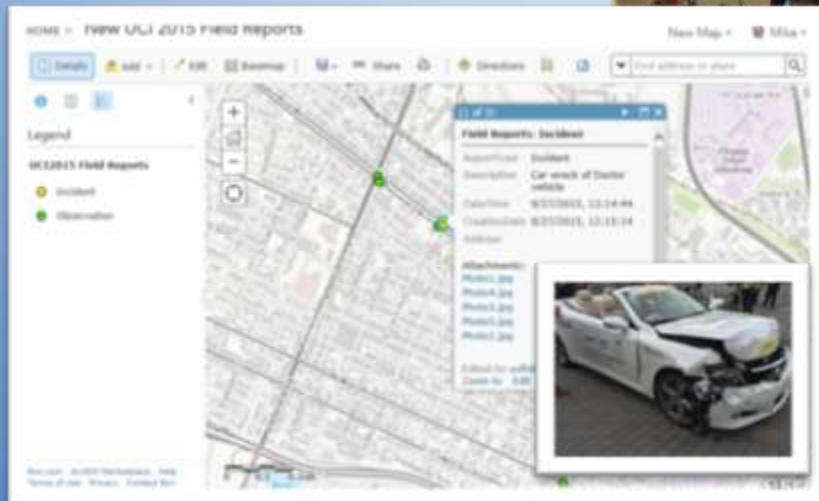
Common Operating Picture Development



Situation Status

- Situation Unit
- 40 personnel

- Field Observers



Achievements

- ✓ Unified Incident Management Team successfully planned and ran the event
- ✓ Trained all personnel
- ✓ Developed and distributed informational brochures to citizens
- ✓ Conducted community outreach
- ✓ Identified contingency plans for multiple “exceptional incident” emergency scenarios, and thankfully, did not have to use them!
- ✓ Post event estimate of 650,000 spectators regionally, with economic impact of \$158M



Community Outreach

- Community Meetings
- Door-to-door
- Brochures for Community
- Flyers for businesses
- Media outreach
- Unique solutions developed for impacted neighborhoods
- Large scale maps
- Web based Navigation website



UCI ROAD WORLD CHAMPIONSHIPS RICHMOND 2015 | USA



Regional Collaboration



Regional Collaboration



Regional Collaboration



Things That Went Well

- Regional partnerships, networking, and flexibility in staffing of IMT positions.
 - One plan / One event
- Strike Team & Task Force Concepts
 - Police, fire, and EMS working as a team
 - Fire supervisors overseeing police personnel and police supervisors overseeing fire personnel.
- JHAT Teams (Joint Hazard Assessment Teams)
- Field Observers
- **Multi-day event allowed for issue resolution and evolving process**
- Intelligence Section communication between Operations Section and Situation Unit
- Technology Section was able to address issues across entire organization directly

Lessons Learned

- Needed more joint training for personnel
 - ICS / IMT Related – O-305 courses
 - Job specific classes (situation, resource, etc.)
 - Task Force concepts with multiple agencies
- Test the plan sooner especially Communications and Technology
- Establish Training Section early
- Get Finance Section involved early

UCI Race Culmination





QUESTIONS ???